OTCHI, Elom Hillary | PhD, MPH, MA (Org. Devt), FISQua e-mail: elomotchi@gmail.com Tel: 233244768976 KB 755, Korle-Bu, Accra-Ghana

NAME: OTCHI, Elom Hillary
 ADDRESS: KB 755, Korle Bu, Accra
 EMAIL: elomotchi@gmail.com

4. **CITIZENSHIP:** Ghanaian

5. **DATE OF BIRTH:** 19<sup>th</sup> March, 1981

6. EDUCATION

DATE (Starting with most recent)	DEGREE/QUALIFICATION	INSTITUTION		
October, 2024 to	MA Health Law & Ethics	University of Ghana		
September, 2025.  August, 2024 to August,	MSc Quality and Safety in	Royal College of Surgeons Ireland		
2026	Healthcare Management			
July, 2018	PhD	University of Ghana		
2015	MA	University of Cape Coast		
June, 2012	MPH	Kwame Nkrumah University of Science and Technology		
November, 2008	BSc	Ghana Institute of Management & Public Administration (GIMPA)		
March, 2007	Diploma	School of Biomedical & Allied Health Sciences		

#### 7. CURRENT RESEARCH FOCUS

- a. Currently exploring the quality of care and economic burden of NCD in Ghana. This is collaborative research between the University of Ghana Medical School led by Prof. Alfred Edwin Yawson and the Center for Integration Science (CIS) in Global Health Equity, University of Harvard led by Prof. Gene Buckman.
- b. Exploring the research gap for NCDs in Ghana

#### 8. RESEARCH PROJECTS

a. Defining and integrating essential NCD interventions in national health systems (November 2023 to Date). This project is a collaboration between the University of Ghana Medical School led by Prof. Alfred Edwin Yawson and the Center for Integration Science (CIS) in Global Health Equity, University of Harvard led by Prof. Gene Buckman. The study seeks to build upon efforts to define priorities for noncommunicable disease (NCD) care in Ghana, understand and develop recommendations on integrated delivery of priority services. Elom's role was preparing the proposal and subsequent protocol for approval by the GHS Ethics review Committee, leading the development of data collection tools,

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recruiting and training 36 field data collectors across 3 regions, leading weekly feedback calls with the CIS group on behalf of the PI, leading workshop preparation, development of process maps, qualitative data analysis and report writing. Elom is also responsible for the overall coordination and implementation of the project in Ghana on behalf of the PI The project is currently at the data management stage and analysis stage.

- b. Coordinator, Adherence to Paediatric ARV Regimen and the Associated Treatment Outcomes in Ghana: Role of COVID-19 Pandemic in Ghana (NACP/GHS/NFM3/02-21) (August 2022 to February, 2023). This project involved an assessment of the role of COVID-19 on the level of adherence to paediatric antiretroviral regimen and the associated treatment outcomes in Ghana. Data was collected in four regions of Ghana namely Upper East, Bono East, Volta and Greater Accra over a 10-day period across 12 antiretroviral therapy (ART) sites. Elom's role was in the area of developing field data collection tools (survey and interview guide), undertaking desk/literature review, selection and training 9 field data collectors, undertaking qualitative interviews with key stakeholders in the Ghanaian health system, analysis of transcripts and report writing. Further, Elom was responsible for the overall coordination of the project on behalf of the PI and ensured its successful implementation.
- c. Coordinator & Qualitative Data Analysis Lead, Assessment of Noncommunicable Disease Medicines Gap in Ghana (January, 2023 30<sup>th</sup> June, 2023). The leads for this Project were Dr. Koku Awoonor and Prof. Alfred Edwin Yawson. My role was the design, development of tools for field work, training field workers, supervising field data collection including qualitative interviews, transcription, analysis (of qualitative and quantitative data), report writing and overall implementation of the project. This study sought to assess the gaps that exist in the NCD medicines situation in Ghana and offer recommendations for improvement
- d. Coordinator & Qualitative Data Analysis Lead, Implementation Research for the Evaluation of the Ghana Heart Initiative (GHI) Project (February, 2022- 31st May, 2023). This was a project between the Department of Community Health of the University of Ghana Medical School (UGMS) and the Heidelberg Institute of Global Health (HIGH) to evaluate the Ghana Heart Initiative (GHI) project that had been implemented since 2019. The Principal Investigator for the Ghana side was Prof. Alfred Yawson. As the Project Coordinator, I was responsible for the development of the protocol for ethical approval, development of data collection tools and field work manuals, recruitment and training of field data collectors, overseeing field data collection across 100 healthcare facilities in 3 regions i.e., Greater Accra, Western and Central respectively. My other roles included seeing to the appropriate disbursement of project funds, facilitating procurement of logistics for the project, facilitating and organizing meetings between the UGMS team and the HIGH team and providing weekly updates to the PI. Elom was the Qualitative Lead for this project and played an integral role in the quantitative components as well. This work was supported by the GIZ GmbH: Grant Number: 81279368. This grant was disbursed by the GIZ within the framework of the Ghana Heart Initiative, which in turn is funded by Bayer AG.

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# e. Coordinator, University of Ghana School of Medicine & Dentistry (UGSMD), Community Health Department, UNICEF SPRINT Project (November, 2020 April 2021)

Elom served as the Project Coordinator for the Community Health Department of the University of Ghana School of Medicine and Dentistry on the UNICEF SPRINT Project. He reported to the overall Project Lead and Head of the Community Health Department, UGSMD- Prof. Alfred E. Yawson. The Community Health Department of the University of Ghana played the role of undertaking assessment of the project (baseline, mid and terminal). Elom's main responsibilities included leading project design and developing data collection tools for monitoring evaluation and learning. Elom led a team of 15 data collectors (including 2 Doctors in Community Health Residency training) and managed the assessment of approximately 122 health facilities in in the Eastern Region of Ghana in less than 20 days without compromising quality, resulting in cost saving and efficiencies. He also designed a comprehensive data collection instrument that accounted for all variables expected by UNICEF and GHS. The uniqueness of this tool was its simplicity, user-friendliness and ability to be integrated into the service delivery processes to make the process more routine. It also ensured the collection of prospective data without relying on surveys to collect such variables for quality improvement purposes. The development process was also done collaboratively with all stakeholders (i.e., UNICEF and GHS) giving them the opportunity to critique and make all the valuable contributions necessary to ensure the robustness of the tool and it accounting for every little detail and variable of interest. The findings of this work were published through written reports and a series of presentations which resulted in the supply of oxygen concentrators and training of health facilities in the project region in IMNCI to improve newborn infant and maternal outcomes by UNICEF.

#### 9. COMMITTEE MEMBERSHIPS

DATES (specify period)	NAME OF COMMITTEE	TYPE OF COMMITTEE (Statutory or Adhoc)	ROLE (Chairperson/Member etc)
2025	International Society of Quality in Healthcare (ISQua) Africa Community of Practice (AfCoP)	Adhoc	Member, Educational Lead
2024-2025	History and Awards Committee	Adhoc	Member- did key informant interviews of retirees and current staff in the compilation of the history; wrote the final report of the Committee
2024	Africa Regional Standards Organization (ARSO) Technical Committee 74 Healthcare Services	Adhoc	Member

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2024	Council of Health Services Accreditation for Southern Africa (COHSASA) Technical Committee	Adhoc	Member
2023	International Organization for Standardization (ISO) Technical Committee 304 (TC-304) Healthcare Organization Management	Adhoc	Member

## 10. GRANT SUPPORT AND/OR RESOURCE MOBILIZATION

DATES (specify period)	TYPE (Describe the type of the support)	ROLE (Specify role in resource mobilization)	VALUE OF TOTAL RESOURCE/GRANT
2023-2024	Pfizer grant to implement a quality improvement intervention at the Greater Accra Regional Hospital (GARH).	I was the principal investigator. I developed the proposal and led the implementation of the project at the Greater Accra Regional Hospital (GARH)	grant number is:
2022 to 2023	Implementation Research for the Evaluation of the Ghana Heart Initiative (GHI) Project	I was the overall coordinator of the project, wrote the proposal with the PI	The total funding amount was USD 250,000 and the grant Number was 81279368.

#### 11. OTHER PROFESSIONAL QUALIFICATIONS

- a. Fellowship, International Society of Quality in Healthcare (ISQua)
- b. Certificate, Certified Manager of Quality. 4th March, 2023. MindCypress, USA
- c. **Certificate,** World Bank Global Health Systems Flagship Core Course October 17-28, 2022
- d. **Certificate,** World Bank's Flagship Course of Primary Health Care 25<sup>th</sup> May to 6<sup>th</sup> June, 2022
- e. **Certificate,** Implementation Science in Public Health: bridging the gap between research and "real world" implementation (28<sup>th</sup> March 1<sup>st</sup> April, 2022). Barcelona Institute of Global Health
- f. **Certificate,** Endemic and pandemic infectious diseases and their disruptive impact in society (28<sup>th</sup> March 1<sup>st</sup> April, 2022). Barcelona Institute of Global Health)
- g. Certificate, ISO 9001:2015 Quality Management Systems Lead Auditor Course
- h. Certified Hospital Surveyor (CHS), American Institute of Healthcare Quality (AIHQ)
- i. **Specialist Certificate,** Fundamentals of External Evaluation Surveying, International Society for Quality in Health Care (ISQua)

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#### 12. CONSULTANTSHIPS

- a. International Consultant- World Health Organization (WHO) Africa Region (AFRO) (July to October, 2023; 29<sup>th</sup> January to 11<sup>th</sup> March, 2024)
- b. International Consultant- Botswana University of Maryland School of Medicine Health Initiative (Bummhi) (May, 2023 to August, 2023)
- c. International Consultant- Last Mile Health (LMH) (8th July, 2022 to 28th April, 2023)
- d. International Consultant, World Health Organization (WHO) Country of Office, Monrovia, Liberia (24<sup>th</sup> November, 2021 to December 31<sup>st</sup> 2021; 30<sup>th</sup> March, to 30<sup>th</sup> May 2022)
- e. International Consultant, World Health Organization (WHO) Headquarters- Geneva (August, 2019 to September, 2020)
- f. International Consultant, WHO Country office in Freetown, Sierra Leone (29<sup>th</sup> September 2018 to 29<sup>th</sup> March 2019)
- g. National Consultant, UNICEF (5<sup>th</sup> June 2017 to 31<sup>st</sup> December 2017; 26<sup>th</sup> October 2018 to 25<sup>th</sup> January 2019)
- h. Expert, International Society for Quality in Health care (ISQua) March 2018 to Date

#### 13. EDITORSHIP AND EDITORIAL BOARDS

- a. List Editorial Boards currently serving
  - i. Deputy Editor, International Journal of Quality in Healthcare

## **14. MANUSCRIPT REVIEWS**

- a. List all journals and peer reviewed publications you have served as a reviewer in the last 5 years. For each include number of reviews per year
  - i. Reviewer, BMJ Quality and Safety; averagely 2 reviews per year
  - ii. Reviewer International Journal Quality in Healthcare (IJHQC); averagely 2 reviews per year
  - iii. International Journal Quality in Healthcare (IJHQC) Communications; averagely 2 reviews per year
  - iv. Reviewer, Africa Journal of Health, Safety & Environment (AJHSE)- have done one review in the last 2 years
  - v. Reviewer, ISQua 2024 Conference in Turkey, Istanbul; Reviewed 40 abstracts
  - vi. Reviewer, ISQua 2023 Conference in Seoul, Korea; Reviewed 40 abstracts
  - vii. Reviewer, ISQua 2022 Conference in Brisbane, Australia; Reviewed 30 abstracts
  - viii. Reviewer, ISQua 2019 Conference in Cape Town; Reviewed 20 abstracts
  - ix. Reviewer, ISQua 2017 Conference in London; Reviewed 20 abstracts
  - x. Reviewer, ISQua 2015 Conference in Doha- Reviewed 20 abstracts

#### 15. HONORS AND AWARDS

- a. Poster Award at the Conference of the International Society for Quality in Healthcare (ISQua), Doha-Qatar (October 2015)
- b. Employee recognition as the best worker in the Korle Bu Teaching Hospital, Ghana (2020)
  - i. Received a recognition as a member of the hospital's Covid-19 Task Force

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- c. Employee recognition as the best worker in the Korle Bu Teaching Hospital (Medical Directorate), Ghana (2014)
  - Received a recognition and best worker award for dedication, commitment and developing and building the structures for Quality and Patient Safety (QI)
- d. Employee recognition as the best worker in the Bibiani Government Hospital, Western Region, Ghana (2004)
  - i. Received a recognition and best worker award for dedication, devotion and commitment to the delivery of quality healthcare in the district

#### 16. MEMBERSHIP OF PROFESSIONAL SOCIETIES/ASSOCIATIONS

a. Member, International Society of Quality in Healthcare (ISQua)

#### 17. GRADUATE THESES/DISSERTATIONS SUPERVISED

ACADEMIC YEAR	NAME OF STUDENT AND INDEX NUMBER	DEGREE (PhD/M Phil/MSc /MPH/ MA etc)	TITLE OF THESIS	ROLE(Principal /Co-Supervisor)	Status
2025-	Symon JAMBEIDU (North-West University, South Africa) 55192459	PhD	Exploring the Implementation of a Just Culture to Enhance Patient safety in Ghana	Co-Supervisor	Ongoing

#### 18. UNDERGRADUATE STUDENT RESEARCH SUPERVISED

ACADEMIC YEAR	NAME OF STUDENT AND INDEX NUMBER	DEGREE (BA/BSC/etc)	TITLE OF PROJECT/LONG ESSAY	Status
2021/2022	Queen Naa Odarley Mills  Family Health University College, Ghana 10696307	MBChB	Patient Satisfaction and Healthcare Delivery at Family Health Hospital, Teshie	Completed
2021/2022	Imoru Yazid Family Health University College, Ghana 10696297	MBChB	The Quality of Healthcare Received by Covid-19 Patients Hospitalized at the Greater Accra Regional Hospital	Completed

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2023/2024	Christabel Dapaa-Addo  Accra College of Medicine, Ghana 11004082	MBChB	Knowledge, Attitudes, and Willingness of doctors and nurses at Shai-Osudoku District Hospital to practice Euthanasia and Physician-Assisted Suicide	Completed
2023/2024	Michael Gyasi  Accra College of Medicine, Ghana 10641084	MBChB	Knowledge, Perception and Attitude of Personal Hygiene Practices Amongst Students of Techiman Senior High School	Completed
2024/2025	Aba Kyeretwie-Kwanin  Accra College of Medicine 11004075	MBChB	Assessing Patient Knowledge and Compliance with Antihypertensive Treatment in Mount Olives Hospital, Techiman	Ongoing
2024/2025	Messiah Jehoshaphat Fiifi Esandor Accra College of Medicine 10641085	MBChB	Assessment of the Impact of Covid-19 on the Mental Health of Health Workers in Volta River Authority Hospital	Ongoing

## 19. CONFERENCES SEMINARS, AND WORKSHOPS

YEAR	TYPE	NAME	NATIONAL/I	ROLE	TITLE OF PAPER/POSTER (If
	(CONFERENCE		NTERNATION	(Participant,	a presenter)
	/SEMINAR/W		AL	Session Chair,	
	ORKSHOP)			Discussant,	
				Presenter etc)	
2025	Webinar	ISQua-Africa	International	Presenter	Publishing your quality
		Community of			improvement project: Why,
		Practice			How and Where?
		(ISQua-AfCoP)			
2025	Webinar	САНО	International	Presenter	Patient Safety Incidents- Reporting-Learning- Safety Culture
2024	Conference	ISQua Conference, Istanbul	international	Chair	Lightning Talks 5 - Hot Topics
2023	Conference	ISQua Conference, Seoul, Korea	International	Presenter	Establishing an Electronic Client Feedback (compliment, complaint

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					and suggestion) system in Tertiary Healthcare Facility in a Low-Resource Setting
2023	Conference	ISQua Conference, Seoul, Korea	International	Presenter	Equipping Healthcare Leaders and Providers with Quality Improvement Skills to Improve Essential Healthcare Service of COVID-19 Outpatient Management and Other Infectious Diseases
2022	Webinar	ISQua webinar	International	Presenter	Model for Building Quality Resilient Health Facility
2020	Conference	Omnia Health Live Africa.	International	Presenter	Role of technology in improving patient safety. Available at: <a href="https://insights.omnia-health.com/hospital-management/resilient-design-paramount-patient-safety">https://insights.omnia-health.com/hospital-management/resilient-design-paramount-patient-safety</a>
2019	Conference	ISQua	International	Presenter	Causes of Adverse Events among Hospitalized Obstetrics Patients in LMIC: The Health Systems Building Block Approach
2019	Webinar	ISQua	International	Co-Presenter	Transforming and navigating healthcare quality and safety into the future: Reflections from AfIHQSA. ISQua webinar available at: https://isqua.orq/events-blog/transforming-navigating-healthcare-quality-safety-into-the-future-reflections-from-afihqsa.html
2018	Conference	Institute of Healthcare Improvement (IHI) Africa Forum	International	Presenter	Adverse Events among Pregnant Women Hospitalized in a Secondary Healthcare Facility in Ghana
2018	Conference	Institute of Healthcare	International	Presenter	Leadership & Patient Safety Culture in Healthcare

	T		Tile-Du, Accid	Griana	
		Improvement (IHI) Africa Forum			Organizations: experiences from Ghana. Presented at the IHI Africa Forum in Durban, South Africa. 20 <sup>th</sup> February 2018
2018	Conference	Institute of Healthcare Improvement (IHI) Africa Forum	International	Presenter	Medication Safety in Ghana. Presented at the IHI Africa Forum in Durban, South Africa. 20 <sup>th</sup> February 2018
2017	Conference	World Health Organization Global Learning Laboratory (GLL)	International	Panel Member	The role of national quality policies & strategies in driving change in health systems. 30/05/2017
2017	Conference	Africa Health Quality Management Conference in Cape Town, South Africa,	International	Presenter	Quality Improvement & Patient Safety Initiatives & Efforts in the 3 <sup>rd</sup> Largest Hospital in Africa.
2014	Conference	International Society of Quality in Healthcare in Rio de Janeiro, Brazil	International	Presenter	The Most Important Dimension of Quality to Health Workers in a Large Teaching Hospital in Ghana. Presented at the 31st
2014	Webinar	International Society of Quality in Healthcare (ISQua)	International	Presenter	Quality Improvement (QI) Initiatives & Strategies in a Lower-Middle-Income Country (LMIC): The Case of a Large Teaching Hospital in Ghana.
					Available At:  http://www.isqua.org/educ ation/resource- centre/elom-otchi

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## **20. PUBLICATIONS**

PUBLICATION TYPE (Book, Book Chapter, Journal article etc) Journal article	Year of Publication 2025	Title of Publication  Health system	Name of Journal/Publication Outlet)  SSM - Health	Authorship (list authors in the order presented in the publication)  Yawson AE, Otchi EH,
		factors and implementation of a successful non-communicable disease program in Ghana	Systems  Manuscript Number: SSMHS-D- 25-00237  Currently undergoing review- Manuscript ID: hospitals-3719864	Tetteh J, Awoonor K, Bridgette J,
Journal article	2025	Equipping healthcare leaders & providers with quality improvement skills to improve essential healthcare services of COVID-19 outpatient management and infection prevention & control in Ghana	Hospitals J.  Currently undergoing review- Manuscript ID: hospitals-3719864  Pre-prints available at: https://www.prepri nts.org/manuscript /202506.2002/v1	Otchi E.H., Gyawu, N., Tetteh J, Aguadze S, Boamah MO, Ghanney S, Addipa-Adapoe E, Addai L, Aggrey M, Gah SK; Srofenyoh EK
Journal article	2025	Improving accountability for quality and safe healthcare through a comprehensive legal framework and implementation strategies: Lessons from Ghana	Manuscript ID: hospitals-3697603	Elom Hillary Otchi; David Greenfield
Journal article	2024	Pneumonia, Oxygen Therapy, and Amoxicillin Dispersible Tablets: a Practice Awareness Study among Health Care Workers in three districts in the	https://doi.org/10. 46829/hsijournal.2 024.6.5.1.621-634	Yawson AE, <b>Otchi EH</b> , Tetteh J, Adomako I, Adjei- Mensah E, Degraft-Amoah D, Yamson P, Yarney EA, Quansah H, Yawson AO, Seneadza NAH, Udofia EA, Vanderpuije L, Ofosu W, Antwi E, Sagoe-Moses I,

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		Eastern Region of Ghana		Agborsu J, Baffoe P, Wobil P, and Shetye M.
Journal article	2024	Relevance of meeting general outpatients' information needs to their perceptions of healthcare quality in a hospital in Ghana: a healthcare quality survey using modified SERVQUAL analysis	BMJ Open Quality doi:10.1136/ bmjoq-2023- 002683	Asare A.A; <b>Otchi E;</b> Manu A
Journal article	2024	The Ghana Heart Initiative – a health system strengthening approach as index intervention model to solve Ghana's cardiovascular disease burden. Front Public Health.	Front Public Health  Doi: 10.3389/fpubh.202 4.1330708. Available at: https://www.ncbi.n lm.nih.gov/pmc/art icles/PMC1106141 5/	Doku K. Alfred; Tetteh John; Edzeame Juliette; Peters Ron J.G; Agyemang Charles; <b>Otchi, Elom Hillary*</b> ; Yawson, Alfred Edwin
Journal article	2024	Evaluation of the Ghana Heart Initiative - Design and Rationale of a Pragmatic Mixed-Methods Study from Diverse Perspectives: A Study Protocol.	URN: urn: nbn:de: bsz:16-heidok-344809; URL: http://www.ub.uni-heidelberg.de/archiv/34480	Singh, Kavita; OTCHI, Elom; Shah-Rohlfs, Rupal; Udofia, Emilia; Louis, Valérie R.; Adomako, Isaac; Seneadza, Nana Ayegua Hagan; Herzhauser, Nikias; Owusu, Afua Boatemaa; Tetteh, John; DeGraft-Amoah, Daniel; Kallson, Eugene; Winkler, Volker; Yawson, Alfred Edwin; De Allegri, Manuela
Journal article	2024	A beacon to guide others: improving chronic disease management through targeted, evidence-based primary healthcare quality measures.	International Journal for Quality in Health Care <a href="https://doi.org/10.1093/intqhc/mzae0">https://doi.org/10.1093/intqhc/mzae0</a> 14	<b>OTCHI, EH</b> , Hinchcliffe Reece, Greenfield David
Journal article	2023	The mobilization of social capital by Ghanaians seeking	International Journal of Public Health	Hooley B, <b>OTCHI, EH,</b> Mayeden S, Yawson AE,

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		care for chronic diseases: A personal network survey	DOI: 10.3389/ijph.2 023.1605891	Awoonor-Williams K, Tediosi F
Journal article	2023	Model for building quality resilient health facility.	Frontiers in Public Health  10.3389/fpubh.202 3.1269330	<b>OTCHI EH,</b> Buckle GB, Gyawu N
Journal article	2023	Food Insecurity and its impact on substance use and suicidal behaviours among school-going adolescents in Africa: evidence from the Global School-Based Student Health Survey.	Eur Child Adolesc Psychiatry  doi:10.1007/s0078 7-023-02168-x available at: https://pubmed.nc bi.nlm.nih.gov/368 59592/	Tetteh J, Ekem-Ferguson G, Quarshie E.N, Dwomoh D, Swaray S.M, <b>OTCHI Elom</b> <b>Hillary,</b> Adomako I, Quansah H, Yawson A.E
Journal article	2022	Training the next generation of editors: The case for editorial apprenticeship programs.	International Journal for Quality in Health Care  available at: <a href="https://doi.org/10.1093/intqhc/mzac036">https://doi.org/10.1093/intqhc/mzac036</a>	Barbazza, E, Crosby D, O'Dowd E and <b>OTCHI EH</b>
Journal article	2022	Improving "needless" waits in an obstetric ER: Implementing an obstetric triage system in a tertiary hospital in Ghana	IJHC Communications,  https://doi.org/10. 1093/ijcoms/	Frederick Oduro, Elom Hillary Otchi, Jerry Coleman, Joyce Dodoo, Emmanuel Srofenyoh
Journal article	2021	Health Systems Factors Associated with Adverse Events Among Hospitalized Obstetric Clients in a Tertiary Health Care Facility in Ghana	J Patient Saf  DOI: 10.1097/PTS.0 000000000000904	Elom Hillary Otchi, Reuben Kwasi Esena, Emmanuel Srofenyoh, Emmanuel Ogbada Ameh, Kwaku Asah-Opoku, Titus Beyuo, Sebastian Ken- Amoah, Frederick Oduro, Evans Kofi Agbeno, Kissinger Marfo

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Journal article	2019	Types and prevalence of adverse events among obstetric clients hospitalized in a secondary healthcare facility in Ghana.	Journal of Patient Safety and Risk Management doi:10.1177/25160 43519881524	Kwasi, Srofenyoh Emmanuel K, Kissinger Marfo, Evans Kofi Agbeno, Kwaku Asah- Opoku, Sebastian Ken- Amoah, Emmanuel Ogbada Ameh, Titus Beyuo, Frederick Oduro
Journal article	2018	Patient Safety Situational Analysis in a Ghana.	Journal of Patient Safety and Risk Management.  Available at: <a href="https://doi.org/10.1177/25160435188">https://doi.org/10.1177/25160435188</a> 06366	OTCHI Elom Hillary; Bannerman Cynthia; Lartey Stella; Amoo, K. Philip, Odame, Emmanuel
Journal article	2017	Identifying Priorities for Quality Improvement at an Emergency Department in Ghana.	BMC.  Available online at: <a href="https://www.ncbi.n">https://www.ncbi.n</a> <a href="lm.nih.gov/pmc/art">lm.nih.gov/pmc/art</a> <a href="icles/PMC5576337/">icles/PMC5576337/</a>	DeWulf, A., <b>Otchi, EH.,</b> Soghoian, S.
Journal article	2017	Mother's Perception on the Responsiveness of labor & Delivery Services in First Referral Facilities in Ghana.	International Journal of Health Sciences &	Srofenyoh, Emmanuel K, Otchi, Elom Hillary, Atinga, Roland.
Journal article	2016	Experiences of a Healthcare Quality and Safety Expert in the Largest Military Hospital in Ghana.	Global Journal of Medicine & Public Health  Available online at: www.qimedph.orq Vol. 5, No. 1 2016	OTCHI, Elom Hillary

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Journal article	2013	The Role of Team	International	OTCHI, Elom Hillary; Agyei-
		Effectiveness in	Journal of Research	Baffoe Peter, Esena Reuben.
		Healthcare Delivery:	in Management	
		A Case Study of Korle		
		Bu Teaching Hospital	Available online on	
		in Accra, Ghana.	http://www.rspubli	
			cation.com/ijrm/ijr	
			m_index.htm	
			3, Vol.5	

## 21. Other publications (Contributions to International/National Documents)

OTHER PUBLICATION TYPES	Year of Publicati on	Title of Publication	Name of Journal/Publication Outlet)	Authorship (list authors in the order presented in the publication)/Remarks
International documents	2021	Private sector delivery of quality maternal and newborn health services in Ghana	World Health Organization -Geneva	Elom Otchi, Maraki Fikre, Samantha Lattof, Barbara O'Hanlon, Nuhu Yaqub, Ernest K. Asiedu, Blerta Maliqi, Roseline Doe, and Paul Dsane-Aidoo
National document	2024	National Healthcare Quality Strategy Revised Edition (2024- 2030)	Ministry of Health (MoH), Ghana).	Elom Otchi was a member of the Consultant's team that put the document together
National document	2020	Quality health services: a planning guide. License: CC BY-NC-SA 3.0 IGO	World Health Organization (WHO)  Available at: <a href="https://iris.who.int/bitstream/handle/10665/336661/97892400116">https://iris.who.int/bitstream/handle/10665/336661/97892400116</a> 32-eng.pdf.	Elom Otchi was a member of the global team that put the document together
International document	2021	Step safely: strategies for preventing and managing falls across the life-course. Geneva. License: CC BY-NC-SA 3.0 IGO	World Health Organization (WHO)  Available at: <a href="https://iris.who.int/bitstream/handle/10665/340962/97892400219">https://iris.who.int/bitstream/handle/10665/340962/97892400219</a> <a href="https://iris.who.int/bitstream/handle/10665/340962">https://iris.who.int/bitstream/handle/10665/340962</a>	

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International document	2020	National Health Care Quality and Patient Safety Policy	2676-2706  Ministry of Health and Sanitation (MoHS), Sierra Leone  Available at: <a href="https://mohs.gov.sl/p">https://mohs.gov.sl/p</a> olicy-documents/	This was the output of an international consultancy assignment for the WHO in Sierra Leone
International document	2020	Quality of Care Strategic Road Map (2020-2024): Reproductive Maternal Newborn Child and Adolescent Health	Ministry of Health and Sanitation (MoHS), Sierra Leone  Available at: <a href="https://mohs.gov.sl/p">https://mohs.gov.sl/p</a> olicy-documents/	This was the output of an international consultancy assignment for the WHO in Sierra Leone
National document	2020	National Health Policy: Ensuring healthy lives for all. Revised Edition	Ministry of Health (MoH), Ghana	Elom Otchi was a member of the technical working group that put this document together
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National document	2016	Ghana Burden of Disease Study	Ministry of Health (MoH), Ghana	Was a member of the technical working group of the committee
National document	2016	National Health Care Quality Strategy (2016-2021)	Ministry of Health (MoH), Ghana	Was a member of the technical working group of the committee

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